



european university continuing education network

# The Professionalisation Contract in France: an ecosystem and a global strategy

EUCEN- Mainz, 7-9 June 2017 Sandrine Bonnet Lionel Genetelli



### Université de Lille - Sciences and Tecnology

- 20 292 students, 22% international students
- 12 000 trainees (continuing education)
- 37 research teams

#### 8 specific sectors

- Sciences and technology applied to information and communication
- Biology et biotechnologY
- Chemistry And materials
- Environment
- Social and Human Sciences
- Mechanics
- PhysiCs
- Mathématics



## Work-linked training : what is at stake ?

- An incentive from the regional and national authority
  - $\circ\,$  to  $\,$  match the needs of the labour market  $\,$
  - just-on-time training and/or to anticipate change
- Innovation and pedagogical motivation

   necessity to reshape educational provisions and training system
- Funding opportunity for the development of continuing education within University





## The National Context in France

Université de Lille

Aprenticeship	Professionalization Contract
Young 15 – 25 (prior learning)	Young from 16 up to 25 (continuing education) who abandoned school
At 15 : with a specific scholarship status	Unemployed people from 26
Up to 30 in some specific cases*	Employees or workers with unadapted qualification*
No limit for disadavantaged and entrepreneurship	Young Students in HE to graduate



### The National Context in France

Université de Lille

Apprenticeship	Professionalization Contract
Specific Employment contract	Main objective: employment
Fixed-term contract or permanent contract*	Fixed-term contract or permanent contract
Covered/Borne by Regional Authority	Decided with professional branch
Development in progress, also for HE	
Salary depends on the age / diploma	



### The situation at local and national level

- Aprenticeship contract is in progress: with a reinforced competences of Regional Authority (\*Law 2014)
  - → Financial incentive from the Regional Council (higher than the compulsory rate established by Law)
  - $\rightarrow$  Specific experimentation in our region Hauts de France
- At regional level: increasing number of trainees at higher level (from level 5 up to 8 from EQF) and 60 % left training centers of aprentices at Level 4 as a minimum (\*Regional sources 2014)



### The situation at the university of Lille 1

#### **Aprenticeship contracts**

Curricula	Trainees
Telecom Lille	135
IAE (Management)	478
IUT (University Institute of Technology)	88
Polytech (Engineering School)	174
Total	875
Registered contracts for 2015-2016	

#### **Professionnalization contracts**

Curricula	Trainees
Biology	4
Chemistry	7
IAE (Management)	279
IEEA (Electronics, High Tech)	134
IUT (University Institute of Technology)	42
Mathématiques (Mathematics)	5
Physique (Physics)	8
Polytech (Engineering School)	38
Sciences économiques (Economics)	185
SEFA (Sciences of edcuation)	39
SFC (Department of continuing education)	1
Total	742
Registered contracts for 2017-2018	



## Focus on the professionalization contract: a pretext to reinvent our curricula

- A legal framework and an employment contract
  - but no scheme on the organisation of diplomas
  - the universities and schools are free to adapt their courses
- Co-constructive approach with companies and professional sectors

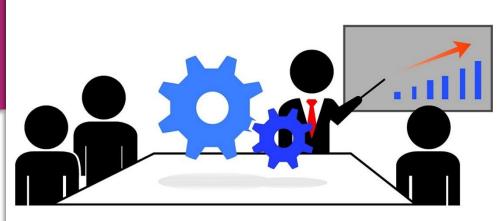


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# Key elements of work-study training: Alternating working period and training sessions Designing new curricula Mixing public: *initial education / continuing education / employees / job seekers / young students and adults...*



Implementation at the University of Lille 1 – Sciences and technology



#### **Departments or Curricula**

- Bank & Finance
- Electronics

- SIAD (information and decision-support system)
- Management of Human Resources
- Renewable Engergy
- Digital Learning



- **Organisation of the block-release training** depending on the type of occupation.
  - Short-term activity : what impact on the schedule ?
     (ie. « Customer Advisory service »)
- Necessity to rebuilt a **new partnership** on other basis
- **Cooperation** : Faculty of Economics / Other banks
  - More diversity and not focused on one specific occupation
- Forward-looking reports on jobs
- Professionalization contracts became a pretext to change the organisation of contents + the pedagogy:
  - move towards patrimony management / professionnal customer adviser



**BANK & FINANCE** 

Annexe : tableau des modifications de la maquette du Master 2 Banque Finance.

M2 BF - version actuelle 2010-2013	Vol. horaire actuel	ECTS	M2 BF – Gestion de Patrimoine	vol. horaire	ECTS	Master 2 BF – Chargé de Clientèle profession- nelle (CMNE)	vol. horaire	ECTS
SEMESTRE 3	123	30	SEMESTRE 3	203	30	Semestre 3	203	30
UE1 Relations avec la Clientèle	54	12	UE1 Environnement professionnel 1	56	9	UE1 Environnement professionnel 1	56	9
Microéconomie bancaire et contrats financiers	18	4	Microéconomie bancaire et contrats financiers	21	з	Microéconomie bancaire et contrats financiers	21	3
Gestion de patrimoine privé	18	4	Économie financière internationale	21	з	Économie financière internationale	21	3
Évaluation des actifs financiers	18	4	Anglais professionnel (certification TOEIC)	14	з	Management 1	14	3
UE2 Audit et contrôle des institutions financières	51	11	UE2 Réglementation et contrôle des institutions financières	42	6	UE2 Réglementation et contrôle des institutions financières	42	6
Réglementation financière	15	3	Réglementation financière	21	з	Réglementation financière	21	3
Contrôle de gestion bancaire	18	4	Contrôle de gestion bancaire	21	з	Contrôle de gestion bancaire	21	3
Économie financière internationale	18	4	UE3 Gestion des risques 1	42	6	UE3 Gestion des risques 1	42	6
UE3 Compétences transversales	18	7	Techniques quantitatives appliquées	21	3	Techniques quantitatives appliquées	21	3
Techniques quantitatives appliquées	18	4	Évaluation des actifs et des entreprises	21	3	Évaluation des actifs et des entreprises	21	з
Anglais professionnel	0	3	UE4 Conseil à la clientèle 1	63	9	UE4 Conseil à la clientèle 1	63	9
			Fondements juridiques de la gestion de patrimoine des particuliers	21	3	Conseil en clientèle professionnelle	21	з
			Patrimoine immobilier	21	з	Patrimoine immobilier	21	з
			Fiscalité du particulier	21	3	Fiscalité du particulier	21	3

#### REMARQUES :

ancienne UE 1 :	<ul> <li>suppression de « Gestion de patrimoine privé », remplacé par la nouvelle UE 4</li> </ul>
	<ul> <li>suppression de « Évaluation des actifs financiers », intégré dans la nouvelle UE 3</li> </ul>
	<ul> <li>augmentation des volumes horaires (+ 3 hCM)</li> </ul>
ancienne UE 2 :	<ul> <li>suppression de « Économie financière internationale », intégré dans la nouvelle UE 1</li> </ul>
	<ul> <li>augmentation des volumes horaires des cours (+ 3 hCM)</li> </ul>
ancienne UE 3 supprimée, les cours sont intégrés aux	<ul> <li>« Techniques quantitatives appliquées » intégré à l'UE 3,</li> </ul>
nouvelles UE, avec augmentation des volumes horaires	<ul> <li>« Anglais professionnel » intégré à la nouvelle UE 1</li> </ul>
nouvelle UE 1 :	<ul> <li>attribution d'un volume horaire à « Anglais professionnel » pour la préparation au TOEIC (préparation en autonomie jusqu'à</li> </ul>
	présent, coût du TOEIC pris en charge par la formation) pour le parcours « Gestion de Patrimoine)
	<ul> <li>« Anglais professionnel », remplacé par « Management 1 » dans le parcours « Chargé de Clientèle professionnelle »</li> </ul>
nouvelle UE4 : création	<ul> <li>« Fondements juridiques de la gestion de patrimoine des particuliers », remplacé par « Conseil en clientèle</li> </ul>
	professionnelle » dans le parcours « Chargé de Clientèle professionnelle » (pour éviter une redondance avec le M1).



# The department of Electronics

# Gap between research and the labour market:

- A unique research center in Micro and Nanotechnologies ...
- As part of the national Network of Large Technological Facilities and Basic Technological Research (BTR), IEMN
- Nanolab facilities missions are to support academic organizations and industries that aim international research level in micro and nanotechnology.

#### Key enabling technologies:

- will impact jobs in the field of electronics
- pretext for the transformation of training supply in the framework of apprenticeship
  - ✓ Sensors;
  - ✓ IoT (Internet of Things);
  - ✓ 5th generation infrastructures;
  - ✓ embedded systems;
  - ✓ Smart grids;
  - ✓ Nanoelectronics;



# SIAD (information and decision-support systems)

#### **Contents and organisation**

- A mix of economics and high level of informatics
- Blended sessions merging initial training and continuing education : mixing students and adult learners
- Framework of work-based training

#### **Opportunities to organise meetings between Students and Companies**

- Two sessions of simulated interviews
- A job dating for students and companies (volunteers)
- A live « my job » operation
- 8 to 10 thematic conferences (Thursday of business intelligence)
- A two weeks session of seminars «tools for the BI »
- The participation to big data challenges or « uses cases ».



# MRH: Human Resources Management

#### **Contents and organisations**

- Among the best Masters of Human Ressources Management in France
- **Blended sessions** : Initial training, continuing education, and apprenticeship
- A complex pedagogical organisation : a week attending courses + shared time + apprenticeship time in companies

# Combination of work and training leads to:

- the creation of **specialized university diplomas** (intensive model : social relation management, international HR, ...)
- In basket sessions involving English students
- Implementation of real life HR challenges and studies
- Seminars involving professionnals and aimed at working on HR job prospective (for instance HR information systems in Lille)



Université de Lille

# Renewable Energy Bachelor Degree (Vocational Degree)

#### **Regional Strategy and global issues**

- At the hearth of the regional strategy for innovation and economic development (Third Industrial Revolution - TRI)
- Long term issue when it comes to the development of projects
- Necessity to re-think relations with stakeholders and companies
- Aim at transforming activities in SME companies

Apprenticeship as a pretext to answer the issues of the TRI:

- identify the targets and the stakeholder
- define what can be learned in companies and what is the responsibility of University
- promote the training (job dating);



## The digital sector and the labour market : a world apart

- orientations directly connected to the needs of the economic world
- balance between supply and demand,
- coherence between research and jobs (data sciences, cyber security, ...)
- apprenticeship: as a natural extension of the continuous business university cooperation





- work based learning emphasizes the necessity to rethink **cooperation** (every stakeholders)
- job prospective and links with professional branches (and their observatories)
- paying attention to regional priorities
- need to go beyond regional boundries to take topical issues into account



- at the heart of our missions (continuing education departments)
- cornerstone of the reflexion on the evolution of training provisions (anticipating mutations)
- requires methodological competences
- concerns every sectors
- implies that our legitimity is recognised by stakeholders





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# Thank you for your attention.

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